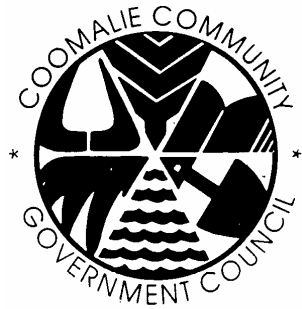


COOMALIE COMMUNITY GOVERNMENT COUNCIL

STRATEGIC BUSINESS PLAN



2009/10 to 2012/13

Adopted by Council: 9th June 2009

CONTENTS

- 1.0 Overview of Coomalie Community Government Council
- 2.0 Purpose/Assumptions/Development of the Business Plan
- 3.1 Vision Statement
- 3.2 Strategy
- 4.1 Summary of Principal Functions
- 4.2 Service Levels for Principal Functions
- 5.0 Aims and Proposals for Principal Functions

1.0

OVERVIEW OF COOMALIE COMMUNITY GOVERNMENT COUNCIL

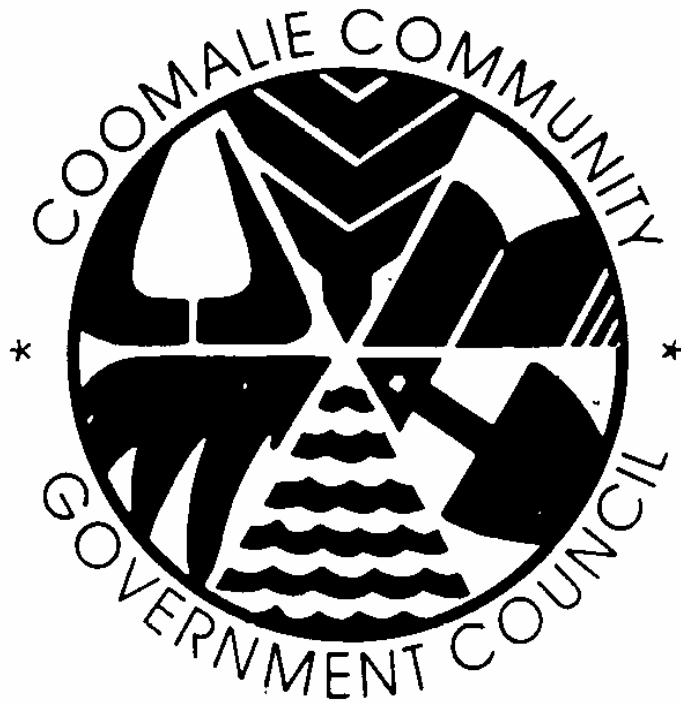
Approved by NT Government	4 October 1990
First election	2 May 1991
Number of Councillors	9
Area	1510 square kilometres
Population	1643
Population centres	Batchelor (600), Adelaide River (300), Lake Bennett (120), rural (623)
Permanent staff	7
Annual expenditure	\$2.2m
Industries	Beef cattle, tertiary education, mining, horticulture, stock feed production, tourism
Tourist attractions	Australian War Graves Cemetery, Litchfield National Park, Lake Bennett, barramundi fishing, Butterfly Farm, bowls, swimming, sky diving, gliding, aviation
Community organisations	Fire & Emergency Response Group, Batchelor/Adelaide River/Tortilla Bushfire Volunteer Group, Adelaide River Railway Museum and Information Centre, Adelaide River Show Society, Adelaide River and Batchelor Tourism Development Committees, St John's Ambulance, Batchelor Institute of Indigenous Tertiary Education Student Council, Batchelor Area School and Adelaide River Primary School Councils and the Batchelor Linga Longa Festival Committee.

EXPLANATION OF OUR LOGO

Designed by Sue Heysen

Clockwise from top, the symbols represent:

GRAIN :	Farming industry
BOOK :	Education
SPADE:	Mining Industry
WATER:	Recreation
PALM FROND :	Conservation
HORNS:	Cattle/Livestock Industry



2.0

Purpose of this **Business Plan**

This is an important document for our community. It sets out the core services provided by the Council, the community's vision and what is proposed for the next four years.

The plan was initially developed by the Coomalie community via a series of public meetings and submissions. It was revised in subsequent years after calling for public submissions and in April 2009 via a Strategic Plan Questionnaire process which resulted in a good response from Coomalie residents. The Business Plan sets out what we believe needs to be done, when it will be done, which section of Council or the community will do it and how it will be financed.

Assumptions of this **Business Plan**

Inflation is assumed to be 3.7%. Changes to taxation and other matters outside Council's control are not provided for as they are not foreseeable.

Development of this **Business Plan**

This Plan builds on and to some extent updates the Corporate Plan, which was adopted in 1995. The Plan was redeveloped in 2002 from a basis formulated by the Council, then put out for public comment on what might be included, revised in the light of the comments received, promulgated for more detailed public comment, considered at a second round of public meetings if considered warranted, the final draft put to Council and adopted in time for the Budget meeting of Council in July 2002. It is revised annually either by a public call for submissions or following a series of public meetings and, as outlined above, the Strategic Plan Questionnaire process in April 2009 resulted in a good response from Coomalie residents and this Business Plan is responsive to resident's recommendations as far as possible within funding limitations.

3.1 **VISION STATEMENT**

The **VISION** of the Coomalie Community Government Council is to sustain and nurture the growth of the lifestyle and quality of life of residents and visitors .

3.2 **STRATEGY STATEMENT**

This will be achieved through improvements to economic, cultural and ecological opportunities and will work on creating an involved and supportive community, promoting investment, ensuring accessibility and capitalizing on our natural advantages with an emphasis on sustainability.

- (100) GENERAL PUBLIC SERVICES
 - Administration
- (200) HOUSING/COMMUNITY SERVICES
 - Public Conveniences
 - Sanitation & Garbage
 - Cemeteries
 - Street Lighting
- (300) RECREATION & CULTURE
 - Parks & Gardens
 - Libraries
 - Sports & Recreation Facilities
 - Swimming Pool
 - Community Recreation
- (400) TRANSPORT
 - Roads
- (500) OTHER ECONOMIC AFFAIRS
 - Tourism Parking & Other
 - Dog Management
 - Glyphosate
 - Weed Control
 - Other
- (600) CAPITAL PROJECTS

4.2 SERVICE LEVELS

EXPENDITURE

INCOME

SERVICE DELIVERED	BUDGET \$ 000	ESTIMATED LEVEL OF SERVICE EXPENDITURE ALLOWING FOR BUDGET CONSTRAINTS \$ 000					BUDGET \$ 000	ESTIMATED LEVEL OF INCOME				
		2008/ 2009	2009/ 2010	2010/ 2011	2011/ 2012	2012/ 2013		2008/ 2009	2009/ 2010	2010/ 2011	2011/ 2012	2012/ 2013
Administration	590	524	519	534	549	1297	1160	1175	1185	1195		
Public Conveniences	38	37	38	38	38	11	0	0	0	0		
Sanitation & Garbage	214	184	190	196	202	84	84	87	89	92		
Cemeteries	3	3	3	3	3	3	2	2	2	2		
Streetlighting	10	10	11	11	11	0	0	0	0	0		
Parks and Gardens	192	227	212	218	224	2	2	2	2	2		
Libraries	43	43	45	46	47	45	45	45	45	45		
Sport & Recreation Facilities	86	90	93	96	99	78	2	2	2	2		
Swimming Pool	73	76	78	80	84	11	11	11	11	11		
Community Recreation	63	69	71	71	73	34	32	32	32	32		
Roads	860	639	634	649	652	681	442	442	442	442		
Tourism, Parking & Other	220	25	25	26	26	49	3	3	3	3		
Dog Management	20	21	21	21	22	1	1	1	1	1		
Glyphosate	30	30	30	30	30	30	20	20	20	20		
Grant Management for Others	3	0	0	0	0	0	0	0	0	0		
Weed Control	20	20	20	20	20	0	0	0	0	0		
TOTAL	2465	1998	1990	2039	2080	2327	1804	1822	1834	1847		

5.0 Aims and Proposals for Principal Functions

PRINCIPAL ACTIVITY: Administration

GOAL: To improve the efficiency and effectiveness of Council's administration

Strategy	Statement of Means	Performance Assessment
Establish performance management plan with staff members Maintain adequate employment levels of appropriately trained staff	Performance management plan Annual performance appraisal Training needs addressed EEO recruitment practices Agreed performance criteria	Performance plan agreed, performance appraisals conducted annually and training provided Budget allocation Staff retention levels
Maintain traineeship program	Appointment of trainee annually	Position advertised and filled annually Good liaison with training body, traineeship successfully completed and employment obtained
Inform constituents and public about local issues	Continued production of <i>Stop Press</i> Notice board kept up-to-date Web site up-dated monthly	<i>Stop Press</i> published and distributed Notice board serviced weekly Web site updates
Conduct Council Elections	Arrange mixture of ballot box and postal voting	Increased number of residents casting votes
Participation in aged care	Liaise with COTA, Monitor needs, develop scoping plan, seek guarantee that land is available	Monitor age distribution of population Land guaranteed Plans developed
Continued professional development and training for Councillors	External and in house training provided	Number of training sessions/number of Councillors attending
Keep software and hardware up to date	Annual review of IT assets	Systems up to date and functioning efficiently
Explore Boundary Expansion to join with unincorporated areas	Consultation with residents of unincorporated areas seeking options. Consultation with Coomalie residents to present options.	Funding for consultations granted. Consultations successfully completed and the best option for boundary expansion implemented

ADMINISTRATION

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Rates	460924	479300	493679	503553	513624
Charges	350	350	350	350	350
Interest	65000	30000	30000	30000	30000
Grants Operating	645892	635876	635876	635876	635876
Other	124683	15275	15275	15275	15275
Total Income	1296849	1160801	1175180	1185054	1195125
Emp costs	217500	237000	243615	250428	257446
Mats	114710	166500	153170	157465	161889
Other	257280	119200	122761	126429	130207
Total Expense	589490	522700	519546	534322	549542
Net gain on disps	-53202	0	5000	0	5000
Cap expend	7500	11000	35000	15000	37000
Op Com Funds	0	10000	0	0	0

CAPITAL EXPENDITURE 09/10

Office Equipment \$11,000

PRINCIPAL ACTIVITY: Public Conveniences

GOAL: To provide adequate and attractive facilities for residents and visitors

Strategy	Statement of Means	Performance Assessment
Level of cleanliness	Inspection of facilities, upgrading of facilities	Number of inspections Number of inspections requiring action
Maintain levels of service to public conveniences	Budget Allocation Efficient contractors engaged	Funds allocated Contractors work checked for inadequacies

PUBLIC CONVENIENCES

	<i>08/09</i>	<i>09/10</i>	<i>10/01</i>	<i>11/12</i>	<i>12/13</i>
Other	11500	0	0	0	0
Total Income	11500	0	0	0	0
Mats	33500	31500	32635	32774	32917
Other	4600	5000	5150	5305	5464
Total Expense	38100	36500	37785	38079	38380
Cap expend	18560	10000	0	0	0

CAPITAL EXPENDITURE 09/10

Upgrade Myrtle Fawcett Park Toilets \$10,000

PRINCIPAL ACTIVITY: Sanitation and Garbage

GOAL: To maintain and improve environmental management

Strategy	Statement of Means	Performance Assessment
Maintain levels of service to garbage facilities	Budget Allocation Efficient contractors engaged	Funds allocated Contractors work inspected
Relocate Batchelor tip or convert to waste transfer facility	Negotiate with landholders, seek grant from government	Identify new site Possession of new site
Expand capacity Adelaide River tip	Construct second skip bay	Monitor volume of waste in dry season
Expand recycling (aluminium cans, waste oil, batteries)	Encourage commercial operators. Apply for grants	Number of recycling stations, volume recycled
Provision of 240 litre garbage bins	Budget Allocation Reduce garbage collection to once per week	Funds allocated Decrease in cost of collection service
Adopt environmentally friendly practices	Prevent burning of tips by signage & fines	Number of reports of fires
Ongoing Education program re what to put in AR skip and what to put in dry landfill, indiscriminate dumping	Notices in Stop Press, direct approach to commercial users	Number of indiscriminate dumping incidents Improvement in dumping practices

SANITATION AND GARBAGE

	08/09	09/10	10/11	11/12	12/13
Charges	70410	84146	86714	89360	92088
Grants Operating	13170	0	0	0	0
Total Income	83580	84146	86714	89360	92088
Mats	214570	184800	190544	196054	201936
Total Expense	214570	184800	190544	196054	201936

PRINCIPAL ACTIVITY: Cemeteries

GOALS: To establish and maintain a facility that satisfies the community's needs

Strategy	Statement of Means	Performance Assessment
Maintain watering system, gardens and ashes pergola at Coomalie Bush Cemetery	Budget Allocation	Facility and gardens maintained

CEMETERIES

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Charges	3500	1500	1500	1500	1500
Other	100	200	200	200	200
Total Income	3600	1700	1700	1700	1700
Mats	2500	2750	2788	2826	2866
Total Expense	2500	2750	2788	2826	2866
Net gain on disps	-4340	0	0	0	0

PRINCIPAL ACTIVITY: Street Lighting

GOALS: To establish and maintain effective street lighting for the safety of residents

Strategy	Statement of Means	Performance Assessment
Meet electricity charges on existing street lighting and fund the installation of additional street lighting.	Budget allocation for electricity charges Fund new street lighting as requested by residents when funds are available	Budget Allocation Allot funds for additional street lighting
Lighting on Adelaide River Bridge	Lobby Power & Water and DIPE	Lighting installed

STREET LIGHTING

	08/09	09/10	10/11	11/12	12/13
Total Income	0	0	0	0	0
Other	10200	10506	10821	11146	11480
Total Expense	10200	10506	10821	11146	11480

PRINCIPAL ACTIVITY: PARKS & GARDENS

GOALS: To create and maintain attractive, sustainable open spaces for public use and enjoyment

Strategy	Statement of Means	Performance Assessment
Maintain levels of service to parks & gardens	Budget Allocation Efficient contractors engaged	Funds allocated Contractors work inspected
Maintain Council nursery	Budget allocation	Number of plants propagated
Plant replacement trees before mature trees die	Replacement forward planning	Number of replacement trees planted
Provision of additional playground equipment	Budget Allocation	Additional equipment installed/usage
Clean silt off low level after flooding	Contact DIPE as appropriate	Number of days mud remains

PARKS & GARDENS & RESERVES

	08/09	09/10	10/11	11/12	12/13
Other	2475	1850	1850	1850	1850
Total Income	2475	1850	1850	1850	1850
Emp costs	80450	83462	85966	88545	91201
Mats	111275	143543	125838	129313	132892
Total Expense	191725	227006	211804	217858	224094
Net gain on disps	-22154	5000	0	5000	0
Cap expend	40000	35000	0	35000	0

Capital Expenditure 09/10: Replace Vehicle CCGC01 \$35,000

PRINCIPAL ACTIVITY: Libraries

GOAL: To satisfy the community’s needs for access to information

Strategy	Statement of Means	Performance Assessment
Maintain and improve internet access & equipment at Adelaide River Library	Monitor equipment and maintain and replace as appropriate.	Number of users
Continue to provide staff for Adelaide River & Batchelor Libraries	Staff employed	Number of clients borrowing books & using Libraries

LIBRARIES

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Grants Operating	44512	44500	44500	44500	44500
Total Income	44512	44500	44500	44500	44500
Emp costs	37400	37400	38522	39677	40867
Mats	4600	4747	4889	5036	5187
Other	1000	1000	1030	1061	1093
Total Expense	43000	43147	44441	45775	47148
Net gain on disps	-583	0	0	0	0
Op Com Funds	1385	0	0	0	0

PRINCIPAL ACTIVITY: Sports and Recreation Facilities

GOAL: To provide sporting, recreation and leisure facilities to foster the physical and mental wellbeing of residents and the wellbeing of the community.

Strategy	Statement of Means	Performance Assessment
Maintain levels of service to Sports and Recreation facilities	Budget Allocation Staff time allocated	Funds allocated Facilities maintained
Promote commercial use of oval, bowling green, other sport assets	Advertising locally and outside the area	Increased usage of assets
Construction of cycle ways	Budget allocation, grant submission	Cycle ways constructed and level of usage
Lighting of Batchelor oval	Seek design from PAWA, contact neighbours who might be affected	Lighting installed and level of night usage
Maintain Adelaide River Access Shed	Funds Allocated	Facility maintained Increased usage
Establish Golf Course – possibly at Adelaide River Show Society grounds	Seek design and estimate costs, Submit grant application	Receipt of grant, Golf course completed, Level of usage

SPORTS & RECREATION FACILITIES

	08/09	09/10	10/11	11/12	12/13
Grants Operating	77332	2000	2060	2122	2185
Other	50	50	50	50	50
Total Income	77382	2050	2110	2172	2235
Emp costs	41400	43142	44436	45769	47142
Mats	43180	45535	46901	48308	49757
Other	1500	1545	1591	1639	1688
Total Expense	86080	90222	92929	95717	98588
Cap Grants	75332	0	0	0	0
Net gain on disps	-4504	0	5000	0	5000
Cap expend	102992	0	45000	0	48000

PRINCIPAL ACTIVITY: Swimming Pool

GOAL: To provide a well maintained and attractive facility that materially adds to lifestyle in the community

Strategy	Statement of Means	Performance Assessment
Actively promote increased usage, organised activities for youth and adults	Liase with community groups	Attendance figures
Promote commercial use of pool	Contact commercial operators	Attendance figures
Review usage of pool by identifying most popular hours of use	Revise recording of attendance	Time frame identified
Continue to maintain the swimming pool and surrounds	Maintain data base of treatment and results to find optimum treatment levels Pool staff to maintain grounds Budget allocation Provision of training for staff	Minimal downtime for swimming pool Pool and surrounds in good condition Funds allocated for wages and staff training Appropriate staff engaged and training provided
Continue to maintain staffing levels at the swimming pool		

SWIMMING POOL

	08/09	09/10	10/11	11/12	12/13
Other	10500	10575	10652	10732	10814
Total Income	10500	10575	10652	10732	10814
Emp costs	43850	45165	46520	47916	49354
Mats	21600	23183	23878	24595	25333
Other	7000	7210	7426	7649	7879
Total Expense	72450	75559	77825	80160	82565
Net gain on disps	-1290	0	0	0	0

PRINCIPAL ACTIVITY: Community Recreation

GOAL: To guide the community towards sporting, recreation and leisure pursuits which improve the quality of life for residents and the community as a whole.

Strategy	Statement of Means	Performance Assessment
Offer support to clubs/societies interested in hosting events	Support organisations with management expertise and manpower	Number of organizations assisted Number of events provided with assistance
Continuation of Sport and Recreation Committee	Facilitate meetings of sporting organizations and community members	Number of meetings and implementation of Committee recommendations
Continued employment of Community Recreation Officer	Submit funding application	Funding granted Continued employment Performance measures agreed and implemented
Participate in Duke’s Award	Liaise with organization, call for interest in Stop Press	Number of Participants

COMMUNITY RECREATION

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Grants Operating	32000	30000	30000	30000	30000
Other	2000	2200	2200	2200	2200
Total Income	34000	32200	32200	32200	32200
Emp costs	44950	52076	53563	53095	54674
Mats	18000	17320	17630	17948	18277
Total Expense	62950	69396	71193	71044	72951
Cap expend	4900	0	0	0	0
Cap Com Funds	4900	1050	0	0	0

PRINCIPAL ACTIVITY: Roads

GOAL: To improve the quality of the road network of Coomalie region

Strategy	Statement of Means	Performance Assessment
Maintain contact with DIPE re maintenance requests for their roads	Arrange visits by DIPE officers	WM monthly reports to OGM # of items reported
Spray roadsides for gamba and mission	Use DIPE contractor when in the area Staff to undertake remainder	Kilometers of roadside sprayed Effectiveness of spray treatment
Continue to maintain and upgrade roads throughout the region	Program of routine works Program of capital/upgrade works	Routine works carried out in timely manner Upgrades/capital works completed on schedule and within budget
Effective use of Roads to Recovery funding	Carry out works funded by Roads to Recovery Funding	Works satisfactorily completed on time and within budget
Construct access roads to rural properties	Lobby for funding Develop plan to prioritise rural access roads Implement plan and construct rural access roads over a number of years	Funding received Number of access roads completed

ROADS & DRAINAGE

	08/09	09/10	10/11	11/12	12/13
Grants Operating	615840	437000	437000	437000	437000
Other	65880	5000	5000	5000	5000
Total Income	681720	442000	442000	442000	442000
Emp costs	65200	68308	70357	72467	72655
Mats	794850	570474	563269	576157	579132
Total Expense	860050	638782	633626	648625	651788
Net gain on disps	-3542	0	5000	0	5000
Cap expend	162770	0	35000	0	38000
Cap Com Funds	40000	0	0	0	0

PRINCIPAL ACTIVITY: Tourism, Parking and Other

GOAL: To encourage development with a view to economic and employment opportunities through fostering sustainable ventures and supporting and contributing to Community Events

Strategy	Statement of Means	Performance Assessment
Support Adelaide River Railway Precinct	Supply letters of support as required Contribution to grounds maintenance by Council contractor	Letters of support provided Area/frequency of grounds maintenance by Council contractor
Create community profile by supporting Linga Longa Festival Committee	Annual festival - Linga Longa Festival held annually; financial and in-kind contributions	Funding granted Attendance figures
Rationalise signage	Liase with DIPE and stakeholders re signage	Code developed, number of signs eliminated
Walking track (lot 320, along old rail corridor, Crater Lake)	Construct and promote	Usage
Support implementation of Batchelor Tourism Development Plan	Support implementation committee	Number of items implemented
Support Adelaide River Show Society Show	Financial and in-kind contributions	Contributions made/ Attendance figures
Support and make financial contribution to Community Events	Financial and in-kind support to: Australia Day; ANZAC Day; Territory Day; Seniors Annual Outing; Seniors Christmas Luncheon; Clean Up Australia Day and other Community Functions and Events	Financial and in-kind contributions made Attendance figures
Support implementation of Adelaide River Economic Development Plan	Support Adelaide River Economic Development Plan Committee	Number of planned items implemented

TOURISM, PARKING & OTHER

	08/09	09/10	10/11	11/12	12/13
Grants Operating	47600	2000	2000	2000	2000
Other	1900	1055	1060	1065	1065
Total Income	49500	3055	3060	3065	3065
Mats	218875	24629	24918	25112	25312
Other	200	600	600	600	600
Total Expense	219075	25229	25518	25712	25912
Net gain on disps	-2845	0	0	0	0
Op Com Funds	159065	0	0	0	0

PRINCIPAL ACTIVITY: Dog Management

GOAL: To ensure responsible ownership of dogs and safety in public places

Strategy	Statement of Means	Performance Assessment
Continue dog control program	Continued employment of dog catcher Enforcement of Dog By-Laws	Reduction in number of dogs exceeding two Number of dogs impounded Decrease in reports of dogs at large
Establish leash free areas	Liaise with LAC	Usage of such areas
Continue dog de-sexing program	Funding application prepared and submitted	Funding received Number of dogs de-sexed

DOG MANAGEMENT

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Other	1500	1500	1500	1500	1500
Total Income	1500	1500	1500	1500	1500
Mats	20300	20820	20844	21469	22114
Total Expense	20300	20820	20845	21470	22114

PRINCIPAL ACTIVITY: Projects Managed for Others

GOAL: To act as administrator for the NTG funds for the Top End Rural Region Steering Group

Strategy	Statement of Means	Performance Assessment
Effective administration of grant funds	Payment of legitimate TERR Accounts	Satisfactory acquittal of grant

TOP END RURAL REGION

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Total Income	0	0	0	0	0
Other	3411	0	0	0	0
Total Expense	3411	0	0	0	0
Op Com Funds	3411	0	0	0	0

PRINCIPAL ACTIVITY: Glyphosate Provision

GOAL: To assist community organisations and residents to access approved chemicals for weed control

Strategy	Statement of Means	Performance Assessment
Provision of glyphosate at cost price	Purchase glyphosate for resale to residents	Number of residents using this service

GLYPHOSATE

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Other	30000	20000	20000	20000	20000
Total Income	30000	20000	20000	20000	20000
Mats	30400	30400	30400	30400	30400
Total Expense	30400	30400	30400	30400	30400

PRINCIPAL ACTIVITY: Major Fire Hazard Mitigation – Gamba Grass

GOAL: To assist residents to control Gamba Grass in order to mitigate fire hazard

Strategy	Statement of Means	Performance Assessment
Gamba Grass control	Budget allocation	Effective control of Gamba grass
Weed Control	Budget allocation	Effective control of weeds on three waterways

GAMBA FIRE HAZARD MITIGATION

	<i>08/09</i>	<i>09/10</i>	<i>10/11</i>	<i>11/12</i>	<i>12/13</i>
Total Income	0	0	0	0	0
Other	20000	20000	20000	20000	20000
Total Expense	20000	20000	20000	20000	20000

**COOMALIE COMMUNITY GOVERNMENT COUNCIL
PRINCIPAL ACTIVITY: Other Projects**

To be commenced as funding becomes available:

Description of Project

Provision of roads to rural properties
Upgrade all rural roads
Relocate/Upgrade Batchelor Tip
Develop museum for area with WW2 displays
Establish Golf Course
Seek land/building for youth activities
BMX track for teenagers
Community Centre for Batchelor & Adelaide River
Encourage establishment of a retirement village facility in Batchelor and Adelaide River
Additional playground equipment
Vehicle/Machinery Wash Down Facilities
Bitumen/Concrete Driveways/Footpaths - especially Adelaide River Service Road footpath
Additional Street Lighting
Cyclone Shelter in Adelaide River

**COOMALIE COMMUNITY GOVERNMENT COUNCIL
ASSET REPLACEMENT & ACQUISITION**

Principal Activity	Asset	Expected Selling Price				Estimated Purchase Price			
		09/10	10/11	11/12	12/13	09/10	10/11	11/12	12/13
Administration	Vehicle CCGC03 Telephone & Computer Equip	0	12500		12500	11000	35000		37000
Roads	Vehicle CCGC02	0	12500		12500		35000		38000
Parks	Vehicle CCGC01	12500			12500	35000			38000
Recreation Assets	Vehicle – Truck CCGC04		18000				45000		

<i>Year 08/09</i>	<i>Schedule</i>	<i>Year 09/10</i>	<i>Year 10/11</i>	<i>Year 11/12</i>	<i>Year 12/13</i>
	Estimated Operating Revenue				
1296849	General Public Services	1160801	1175180	1185054	1195125
98680	Housing & Community Services	85846	88414	91060	93788
168869	Recreation & Culture	91175	91312	91454	91599
681720	Transport	442000	442000	442000	442000
81000	Other Economic Affairs	24555	24560	24565	24565
2327118	Total Estimated Operating Revenue	1804377	1821466	1834133	1847077
	Estimated Operating Expenditure				
589490	General Public Services	522700	519546	534322	549542
255170	Housing & Community Services	224050	231117	236959	243183
456205	Recreation & Culture	505329	498192	510553	525345
860050	Transport	638782	633626	648625	651788
303386	Other Economic Affairs	106955	107583	108727	109906
2464301	Total Estimated Op Expenditure	1997817	1990065	2039187	2079764
	Excluding Depreciation				
-137183	Estimated Operating Surplus	-193439	-168598	-205054	-232687
75332	Total Estimated Capital Revenue	5000	15000	10000	10000
-92461	Asset Adjustments	0	0	0	0
336722	Total Estimated Capital Expenditure	56000	115000	50000	123000
-353851	Estimated Capital Surplus	-51000	-100000	-40000	-113000
205350	Committed Funds	11050	0	0	0
286684	Transfers from Reserves	233389	268598	245054	345687
1000	Estimated Change in Net Assets	0	0	0	0
	Resulting from Operations				
527174	Amount Required from General Rates & Garbage Charges	559120	575894	588234	600845